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eMAGAZINE



PROJECT CARGO NETWORK MONTHLY NEWS

ABOUT PCN

Established in 2010, the Project Cargo Network (PCN) brings together professionals in heavy lift and project cargo logistics through a structured global network governed by strict membership rules. PCN includes over 350 companies across more than 110 countries and operates in accordance with ISO 9001 and ISO 14001 standards. The network consistently maintains a high annual renewal rate of around 95%.

PCN also offers an online Heavy Lift training program that has been used by organisations such as DHL, Kuehne+Nagel, Bertling Logistics, DB Schenker, and DSV Panalpina, along with more than 1,000 worldwide companies.

We're thrilled to announce that our 2026 Annual Summit will be held from 18-20 October 2026 at the **Grand Hyatt** in Xi'an, China! **See page 15** for details.

For more information about membership, contact sam@projectcargonetwork.com.

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Cover: SMTI Receive 14 Transformers at Gabes Port in Tunisia

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Welcome to our monthly eMagazine, an official PCN publication which includes articles on Member's projects, the latest companies to join, reminders of membership tools and official updates.

Distributed to both our internal readership of 10,000+ staff worldwide and also accessible to the 5000+ visitors per month to our website. We also invite external companies to subscribe and currently over 500 industry executives engaged in energy, construction, shipping, and ancillary industries have asked to regularly receive a copy. Please feel free to **subscribe** and each issue will be delivered straight to your inbox.

To see the latest news, please see the **News section** of our website.

We are delighted by our continued strong growth - scan the QR code to see our impressive association which has a global reach of over 110 countries. However, we are more impressed with the amount of business and projects that our members collaborate on. It is why we exist!

Head to **page 15** for details on our exciting 2026 Annual Summit in China!

Enjoy this issue.

Rachel Crawford FCILT
PCN President/C.E.O.



The PCN Team
From left: Tom, Judith, George,
Rachel, Sam, Wendy



Rachel is supported at the PCN Head Office by a strong group of talented individuals drawn from a variety of transport and media backgrounds, all of whom very much contribute to the success of our organisations.

MEMBER SUPPORT

Judith manages the network on a day-to-day basis, assisted by Wendy and Tom. Together they ensure that all systems are up-to-date and are the first stop for any Member queries. In addition, Wendy secures collaborations with the **world's top industry exhibitions**.

RECRUITMENT

Sam manages membership recruitment, selecting companies who will become active Members. His current aim is to expand our global coverage filling our **vacant territories** and emerging markets. Sam also runs our **News Desk**, publishing online articles and managing the company's **LinkedIn** account.

PUBLICATIONS

George is responsible for the production of our colourful **eMagazines** (packed with Members news!) and all brochures, marketing and sales material available to Members.

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International Fresh Forwarder have the Right Logistics Solutions

International Fresh Forwarder are new members in Argentina! Founded in 2013, the company have offices in Buenos Aires and Cordoba. They offer expert services for OOG and oversized shipments with an high level of local expertise.

Director, **Esteban Muzzio** has over 30 years of logistics experience and says their target is always to make a difference on OOG services and they look forward to building new partnerships with PCN members.

“Since our establishment, our objective and priority has been very clear - to provide an outstanding service to our clients and partners

*through our **expertise and know-how**. Our management has **extensive experience**, having been a part of the industry since 1995.*

We have the right multimodal logistics solutions for project loads and oversized cargo as well as many additional services such as project planning & management, studies, surveys, customs clearance, and regulation compliance. Our company handles a wide variety of cargo and projects, reliably and professionally.”

Some recent work handled by International Fresh Forwarder is pictured in the **gallery here**.

HEAVY LIFT & PROJECT CARGO MENTORSHIP PROGRAMME

A unique hands-on learning experience for the next generation of heavy lift & project cargo specialists

We are delighted to introduce a brand-new Mentorship Programme designed to support the next generation of heavy lift and project cargo professionals within our membership.

This initiative pairs **less-experienced personnel** with **highly experienced industry experts**, offering a unique opportunity to follow a **live, real-time project** from start to finish. Instead of classroom theory or case studies, mentees will gain practical insight by observing an actual project as it unfolds.

How It Works

- Mentors and mentees are carefully matched based on experience and learning goals.
- Each mentorship team will connect on a **weekly call** to review the project's progress.
- Calls will focus on real challenges, decisions, timelines, methods, pricing, compliance, and client needs.
- Weekly reviews run until project completion, creating a powerful end-to-end learning journey.

Why Take Part?

For Mentors:

- Share your expertise and guide the next generation
- Support talent across our global network
- Play a meaningful role in strengthening industry capability

For Mentees:

- Learn directly from experts with decades of real experience
- Understand the practical side of heavy lift operations
- Build confidence and fast-track your professional development

Ready to Join?

Please [click here](#) to learn more and to access our Sign-Up Forms.

We look forward to seeing as many of you as possible participating in this exciting new initiative!





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SMTI Handle Transformers & Reactors at Gabès Port in Tunisia



In February, SMTI (PCN members in Tunisia) received and handled 370 packages at Gabès Port, totalling 1,600tn.

The shipment included the following heavy cargo:

- 2 x 212tn transformers,
- 1 x 93tn transformer,
- 4 x 48tn reactors.

The heavy components were handled with care by the experienced SMTI team and loaded onto their hydraulic modular trailers and stored on supporting stools and beams inside the port.

Transport operations, as well as positioning onto foundations at various sites, are currently being prepared for execution in the near future.

Innovative & Reliable Solutions from XBC Projects



We are pleased to report XBC Projects are new members in Morocco. Based in Casablanca, they are specialists in project freight forwarding, chartering, and transport engineering. They come recommended by PCN members as a reliable company with a expert, proactive, and prompt team.

Yassine Mohsine at XBC comments; "Our company focuses on project logistics and breakbulk cargo, with huge expertise in Morocco and the Maghreb region. By joining PCN, we aim to build long-term partnerships with trusted project logistics specialists

worldwide while providing strong local support and operational expertise for project cargo shipments into North Africa."

"XBC Projects is your trusted partner for specialised logistics solutions. With over 15 years of experience, we specialise in providing comprehensive project freight forwarding & logistics, chartering, and transport engineering services.

*At XBC Projects, we understand the unique challenges of transporting oversized, heavy, and complex shipments. That's why we offer **innovative and reliable solutions**, customised to meet the specific needs of each project, ensuring **efficient and cost-effective transportation** from start to finish.*

*With **extensive industry experience** serving the North and West Africa markets, we are well-versed with the region's unique challenges and our knowledgeable team are experts in local regulations, customs procedures, and logistical infrastructure. Our proven track record of successful projects include renewable energy, oil & gas, and mining.*

We pride ourselves on exceeding our clients' expectations. With a focus on safety, efficiency, and customer satisfaction, we strive to be your partner of choice for any project freight forwarding needs."

Two recent projects handled by the company are pictured below.

- Transport of **6 transformers** (160tn each) for an windfarm in the South of Morocco.
- Transport of **30m long** pieces from Spain to Dakhla covering over 3,000km by road.





PCN Head Office Enjoys Pasta Making Class

The PCN Head Office team recently stepped away from their desks for a fun and engaging team-building session at the renowned The Jericho Kitchen Cookery School, where they took part in a fantastic pasta-making class led by the talented Ursula Ferrigno.

The session, held on Wednesday 25 March, offered a hands-on journey into the art of traditional Italian pasta making. Under Ursula's expert guidance, the team learned how to mix, knead and shape fresh pasta from scratch, mastering techniques to create beautiful ribbons and shapes, all while enjoying plenty of laughter along the way.

A highlight of the morning was the friendly competition for the best-looking pasta, with congratulations going to **Tom**, whose creation impressed the most! As the winner, he was presented with a signed book by Ursula, well deserved and a fantastic keepsake from the day.

The session was not only a great way to develop new skills but also a reminder of the importance of stepping back, working together in a different environment, and simply enjoying time as a team.

A big thank you to Ursula and the team for hosting such a memorable experience, we all had a brilliant time and would highly recommend it!



SMTI Receive 14 Transformers at Gabes Port in Tunisia

Last month, SMTI in Tunisia received another shipment of 2,000tn of cargo at Gabes Port, to be used for the maintenance and improvement of various power substations.

Among other heavy and OOG cargo, as well as general cargo, the shipment included **14 transformers.**

- 1 x 113.5tn transformer
- 11 x 65tn transformers
- 2 x 48tn transformers

SMTI's hydraulic modular and lowbed trailers, experienced in-field team, as well as their project management and engineering professionals, were well prepared to handle and manage the entire scope of port operations, from under-hook receiving to transfer and storage inside the Port of Gabes.

Exceptional Transport Director, **Mohamed Amine Ben Hadj Brahim** comments; "2026 got off to a heavy start for SMTI in Tunisia! Preparations and transport operations for the next step of this project are currently underway to ensure the cargo is delivered and dispatched safely and efficiently to eight different substations."

NEW PCN MEMBERS SINCE LAST ISSUE



International Fresh Forwarder

 Argentina
Joined: 25 March



XBC Projects

 Morocco
Joined: 27 March



LGT Logistics

 Tanzania
Joined: 13 April



Protranser in China Handle Export of Workover Rig to Oman



Protranser International Logistics report the delivery of a workover rig set from Shanghai in China to Sohar, Oman.

The shipment totalled 71 pieces at 349,400kg / 967cbm. The main unit measured 19.5 x 3.8 x 3.6m with a weight of 60tn.

The scope of work from Protranser included port services, customs clearance, breakbulk vessel chartering, transport insurance and more.

*Protranser - On the road. For you. With you.
(20th Anniversary: 2005-2025)*



Polaris UAE Successfully Complete Complex Shipments

Polaris Projects, the specialised project logistics division of Polaris Shipping Agencies in the UAE, has once again demonstrated their expertise in handling complex and high-value project cargo by successfully completing multiple international shipments for esteemed clients.

As part of ongoing contracts with regular project clients, Polaris recently executed the delivery of **bitumen storage tanks** from the UAE to Port of Mombasa, Kenya. The team also managed a separate shipment involving **hydraulic drilling rigs** and accessories transported from Hong Kong to the UAE for re-export to the same destination following technical upgrades.

End-to-End Project Execution & Strategic Import Solution for Drilling Rigs

Under the scope of the contract, Polaris Projects acted as Importer on Record (IOR) for the shipment of drilling rigs entering the UAE. Operating from their office in the Jebel Ali Free Zone, Polaris facilitated the temporary importation of the cargo without payment of customs duties and taxes. This strategic arrangement allowed the client to conduct required upgrades and technical enhancements within the UAE before re-exporting the equipment back to Hong Kong.

This solution significantly optimised overall project costs and timelines. The UAE's strong industrial infrastructure, readily available spare parts, and access to required accessories enabled efficient upgrades within a tight delivery schedule. By leveraging these advantages, Polaris ensured a **cost-effective and time-sensitive execution tailored to the client requirements**.

Safe Handling of Heavy-Lift Bitumen Tanks

The bitumen storage tanks, each measuring **13.8 x 3.7 x 3.7m** and weighing **25mtn**, required meticulous planning and specialised handling. The cargo was safely positioned, lashed, and secured onto MAFI trailers under close supervision and coordination with all relevant stakeholders, including port authorities, carriers, and handling teams.

Every stage of the operation - from loading and securing, to sea transportation and final discharge - was carefully managed to mitigate risk and ensure cargo integrity. Upon arrival at Port Mombasa, the tanks were safely discharged and moved to the project site without issues or delays.

Meeting Complex Logistics Challenges

Despite the logistical complexities involved - including heavy-lift handling, cross-border customs coordination, temporary

import procedures, upgrades, and re-export formalities - Polaris Projects successfully completed both shipments on schedule. The seamless coordination between international partners, port operators, customs authorities, and technical teams ensured **operational excellence throughout the process**.

The successful execution of these shipments reflects Polaris Projects' commitment to:

- Precision planning & technical expertise
- Cost-effective logistics solutions
- Compliance with customs & regulatory frameworks
- On-time project deliveries
- Zero damage handling standards

*"Polaris Projects extends its sincere appreciation to its partners, clients, and stakeholders for their continued trust and collaboration. Their support plays a crucial role in delivering complex project logistics solutions with **reliability and professionalism**."*

*We remain committed to providing **innovative, efficient, and dependable** project cargo services across global trade routes."*



*Established in **1992**, Polaris Shipping Agencies has earned a reputation as a leading provider of agency and project logistics services in the United Arab Emirates. Our diverse clientele benefits from our **tailored solutions and dedicated support** across a wide spectrum of logistics needs.*

*As official port agents for several renowned European heavy-lift carriers operating across the Middle East and Persian Gulf, Polaris offers a single reliable point of contact for all heavy-lift and project cargo needs. Our experienced team delivers end-to-end account management, ensuring each client's unique needs are met with **precision and professionalism**.*

Contact: Mr. Rajesh Damodaran (Business Development Manager) - rajesh@polarisdubai.com



Intelligent Solutions & Strong Local Expertise with LGT Logistics

We are pleased to introduce LGT Logistics as new members in Tanzania. Their offices are located in Dar es Salaam and Arusha and the company hold TASAC, TAFFA and FIATA certification.

LGT Logistics specialises in **comprehensive project cargo management and heavy lift logistics solutions** for complex and oversized shipments. Their services include multimodal transportation (sea, air, road, & rail), detailed route surveys, feasibility studies, transport engineering, specialised equipment mobilisation, port handling, chartering (vessel & aircraft), customs clearance & regulatory compliance, and on-site delivery coordination.

With a team of **experienced project logistics professionals**, they manage every stage of the project with precision, compliance, and risk control. They are committed to delivering reliable, tailored, and cost-effective logistics solutions for the most demanding project cargo requirements.

Managing Director, Emmanuel Salema says they are joining PCN because “... we believe PCN’s strong focus on quality membership and project cargo expertise aligns perfectly with our strategy and commitment to delivering reliable, high-performance logistics solutions. As a company actively involved in project cargo, breakbulk, and oversized transport, we recognize the importance of working with trusted, experienced partners who understand the complexity and precision required in project logistics.”

*“LGT Logistics is a dynamic and growth-oriented logistics company with a strong focus on **project cargo, heavy lift, and specialised transport solutions.**”*

*We are supported by experienced project logistics professionals who understand the operational, technical, and regulatory complexities involved in handling oversized and high-value cargo. **Safety, compliance, and detailed planning** are central to our operations, and we prioritise route surveys, risk assessments, and proactive communication on every project shipment.*

*Our **tailored and reliable** heavy lift handling, breakbulk operations, chartering solutions, and end-to-end project logistics support, caters to a diverse range of industries including energy, mining, oil & gas, renewable energy, infrastructure, construction, manufacturing, and agriculture, ensuring safe, efficient, and timely deliveries.*

Our company is committed to building long-term, transparent, and performance-driven partnerships. We value responsiveness, operational excellence, and financial reliability, and we aim to actively support fellow PCN members with competitive, intelligent solutions and strong local coordination within our region.

We look forward to contributing positively to the PCN network and collaborating on complex global project movements.”

Some recent work handled by LGT Logistics involved oversized cargo for a construction project. Their scope of operations included custom clearance, port handling, coordination with terminal operators, inland transportation and delivery to the project site.





2026 ANNUAL SUMMIT

Xi'an, China | 18-20 OCT

As the historic starting point of the ancient Silk Road, Xi'an has been a hub of international trade and cultural exchange for over 2,000 years, making it a highly symbolic and inspiring destination for our networking event.

China remains one of the world's most important logistics and manufacturing centres, and hosting our meeting in Xi'an provides valuable regional insight while strengthening connections across Asia and beyond.



Held at the prestigious 5-star Grand Hyatt Xi'an, our event will combine highly productive 1-2-1 meetings with an exceptional and memorable programme.



- A visit to the world-famous Terracotta Army, one of the greatest archaeological discoveries of all time.
- Immersive Tang Dynasty dining show blending food, music, dance, and culture, transporting guests back to ancient China's golden era.
- We'll end the event with a relaxed, fun evening at Goji Restaurant, great food, surprises, and a perfect celebratory send-off together.

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EXG with Complex Project Movement of Air Separation Unit



PCN members in India, Express Global Logistics (EXG) recently handled the end-to-end project movement of an air separation unit from ex-works China to delivery at a steel plant in Haldia, West Bengal.

The cargo consisted of the air separation unit (ASU) cold box components and associated accessories (including piping systems, piping supports, and structural assemblies). The overall shipment totalled **1,600mtn** and **15,600cbm**, with the heaviest unit weighing **146mtn**, followed by another major component at **136mtn**.

“In large project cargo consignments, the complexity lies not in the distance but in the

*transitions across multiple modes and handling environments. This project involved a **complete multimodal execution**, structured across four lots and delivered through a combination of barging and road transport at origin, ocean freight, port handling, customs clearance, and inland transportation.”*

Origin Handling & Barge Operations

At the planning stage, key operational constraints at the origin, particularly draft limitations at the private berth, were identified. As direct berthing of the ocean vessel was not feasible, EXG incorporated a **barge-based loading strategy** into the execution plan.



The cargo was mobilised from the manufacturing area to the jetty using a combination of road transport and positioning equipment. Heavy lift units were loaded onto the barge under **strict technical supervision**, with continuous monitoring of ballast adjustments, deck load distribution, and stability parameters. This ensured safe handling despite the restricted draft conditions.

The barge then transported the cargo to the main seaport, where further transshipment operations were planned in alignment with the vessel's schedule.

Ocean Freight Execution

At the seaport, shore cranes executed **precisely coordinated lifts**, transferring the cargo from the barge to the mother vessel under controlled conditions. Tide windows, crane radius capacities, and vessel readiness were all pre-aligned to ensure **seamless operations**.

Units exceeding 130mtn required specially engineered grillage supports and sea-fastening arrangements designed to withstand dynamic marine forces. Load distribution per square meter, center-of-gravity positioning, and stress evaluations were completed in advance to ensure vessel stability and cargo integrity throughout transit.

The four-lot shipment structure allowed flexibility in scheduling while maintaining consistency in safety and execution standards.

Customs Clearance & Port Handling

Upon arrival at the port, discharge operations were executed in a pre-planned sequence to optimise berth utilisation and reduce turnaround time.

EXG coordinated closely with port authorities and handling teams to ensure the smooth discharge of the heavy and oversized cargo. Import customs clearance was managed in parallel to avoid delays, ensuring that cargo movement to the next stage commenced **without disruption**.

Heavy Transport - Port to Final Delivery Site

The inland transportation phase was **pre-engineered** through route surveys covering bridge load capacities, turning radii, and overhead utility clearances. Multi-axle hydraulic trailers were deployed for the heaviest ASU modules to ensure proper weight distribution across road infrastructure.

Movements were executed in **controlled time windows** to minimise public disruption, supported by escort vehicles, traffic coordinators, and route marshals. Where overhead restrictions were identified, temporary lifting of utilities and coordinated shutdowns were arranged in advance to ensure the safe passage.

From ex-works at an overseas manufacturing location to final delivery at an inland steel facility in India, this project reflects the foresight and discipline required in handling complex movements. At Express Global Logistics, such shipments are not only measured by their scale but also by the confidence delivered through **structured planning and precise execution**.



Here is a video highlighting the project.



Livo Logistics Move Equipment for Cement Production Line

Livo Logistics in the Czech Republic recently moved 5,000cbm of Equipment for a cement production line.

In less than four weeks, **80 trucks** (57 oversized trucks and 23 standard trucks) moved cargo from the port of Antwerp to the site close to Brno in South Moravia, including coordination of the final import customs clearance and duty payment.

PAYMENT MONITORING

Our online Payment Monitoring System is designed to improve cash flow between Members and help to prevent any late payments.

The system automatically sends a 'Statement of Account' every 2 weeks to every Member that owes you money, detailing the amount and due date.

The system is held in the Members Area of our website, and we have made it quick and easy to use.

Firstly, log-in and go to the payment section:

HOW TO ADD AN INVOICE

1. Select the **Outgoing** tab
2. Click the **Add a New Invoice** box
3. Enter the details as indicated and click **Create Invoice**

The information is automatically saved in the system and the Member will be reminded to make the payment before the due date. Once added, you can amend the details at any time by clicking the Edit button on the right of the relevant entry.

EXTENDING THE DEADLINE OF AN INVOICE

1. Select the **Outgoing** tab
2. Click the **Edit** button next to the relevant entry
3. Enter the new due date and click **Update Invoice**

MARK AN INVOICE AS PAID

1. Select the **Outgoing** tab
2. Click the **Paid** button next to the relevant entry

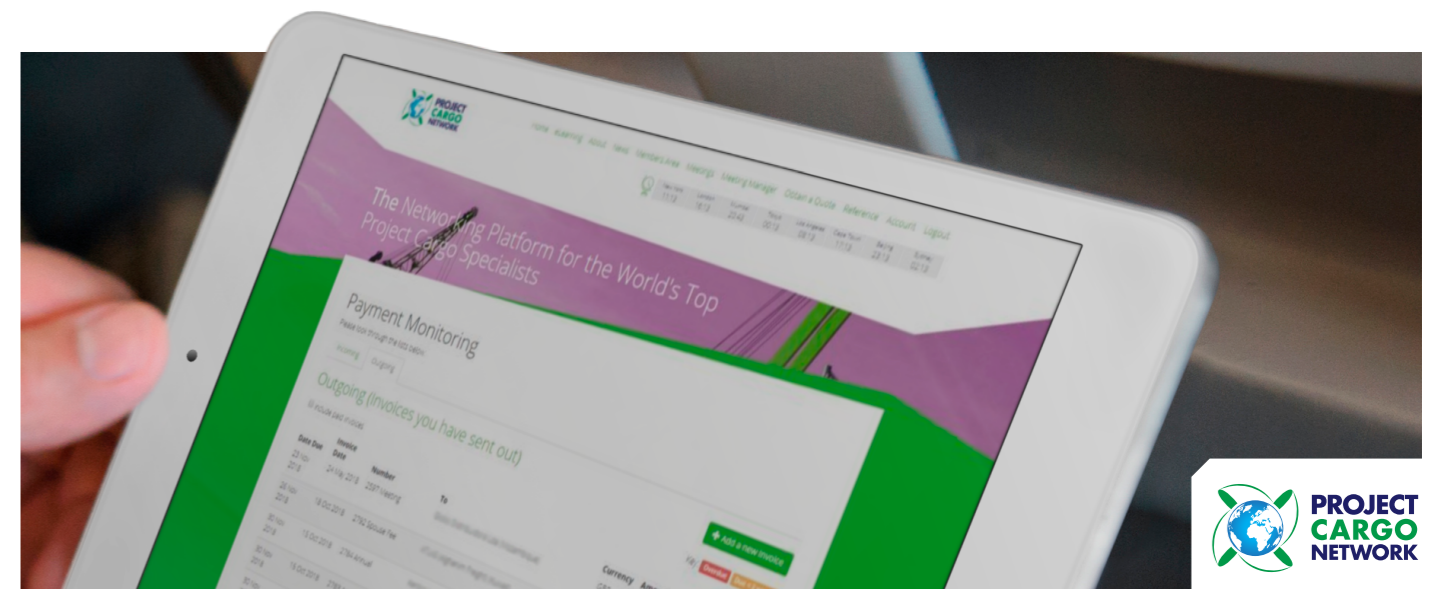
Please feel free to watch our short video: projectcargonetwork.com/videos/invoice

The entry is removed from the list automatically. You can also cancel an invoice by clicking the **Delete** button on the right of the relevant entry.

Are the details confidential? Yes. The information collected is not public. Only the Network Head Office has access to reports in order to monitor the financial activity within our network.

Any disputes or late payments will be handled in line with our current procedures and Default Alert system.

We are proud to say that we have an excellent payment record within our network. Our Members understand that paying on time and operating in a professional manner results in repeat business and excellent relations with their overseas offices.



EZ Link & Naigai Trans Line Smoothly Handle Breakbulk Shipment



PCN members, EZ Link in Taiwan and Naigai Trans Line in Japan have shipped 17 wooden boxes of OOG cargo from Kobe to Keelung via breakbulk vessel before a door delivery by 4 trucks.

The cargo consisted of **vibration testing equipment** with the heaviest unit at **46,500kg / 3.61 x 2.88 x 3.14m**.

Completing the client's request for a smooth transportation of OOG cargo, Naigai Trans Line performed a **tailor-made service** to arrange loading onto the breakbulk vessel at the port of **Kobe** in Japan and discharging at the port of **Keelung** and then delivery to suburbs of Keelung city.

To execute the OOG delivery service in Taiwan to the consignee's warehouse, EZ Link made a **detailed inland haulage plan** based on the precise packing list given by Naigai Trans Line in advance. Two flatbed trucks each carried 2 large units of heavy cargo and two lowbed trucks carried the other 15 wooden cases. The EZ Link team was always present at both the shipside of port and the delivery site in supervision of all cargo unloading and loading.

The client's feedback commended the **great cooperation and communication** between Naigai Trans Line in Japan and EZ Link in Taiwan and they were very happy with the **timely and reliable services**.